Welcome to the 2023 Annual General Meeting Bienvenue à L'assemblée générale annuelle 2023



Maîtresse des cérémonies



Vice Chair vice-présidente

Cyndi Typliski



Board Responsibilities:

- Region's management and affairs
- Act honestly and in good faith
- Maintain a view to the best interests of the health authority and health region
- Develop governance strategies
- Ensure an effective and integrated approach to local health care



Board Responsibilities:

Collaborative
Innovative
Fiscally responsible

Work in partnership with communities

Call to Order Ouverture de l'assemblée



Board Chair Présidente

Michele Polinuk

Opening Prayer



Director of Health, Pinaymootang First Nation & IERHA Indigenous Health Committee Co-chair





Indigenous Human Resources Development Officer

Robert Maytwayashing



Reconnaissance des Premières Nations et des territoires traditionnels



Board Director

Membre du conseil d'administration

Debbie Fiebelkorn

Greetings from the Province Salutations de la part de la province



Deputy Minister, Mental Health and Community Wellness
Sous-ministre de la santé mentale et du mieux-etre de la communautaire

Kym Kaufmann

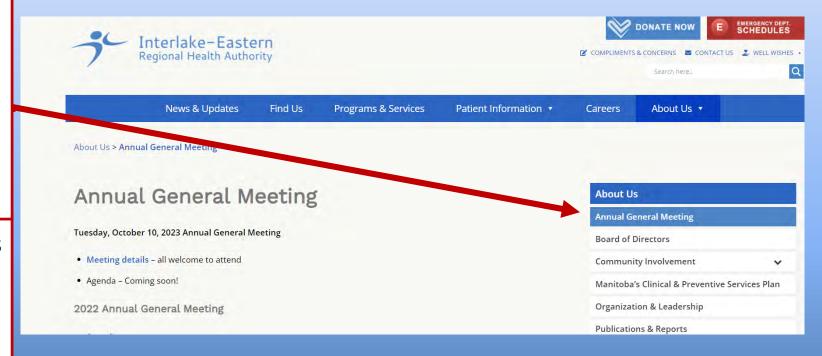
Meeting Documents

Look here for AGM materials on www.ierha.ca Under "About Us" and "Annual General Meeting"

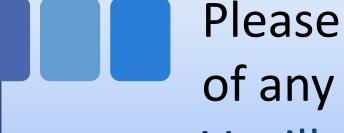
Vous trouverez les documents relatifs à l'AGA sur le site

www.ierha.ca

sous « A notre sujet » et « Annual General Meeting »







Please call or email us for hard copies of any materials referenced today: Veuillez nous appeler ou nous envoyer un courriel pour obtenir des copies papier de tout document référencé aujourd'hui:

1-855-347-8500, info@ierha.ca



Board Chair Report Rapport du conseil d'administration



Michele Polinuk

Board of Directors Departs du conseil d'administration



Michele Polinuk Chair Présidente



Vice Chair Viceprésidente



Murray Werbeniuk Treasurer Trésorière



Judith
Cameron
Secretary
Secrétaire

Board of Directors Conseil d'administration



Susan Bater



Steven Brennan



Debbie Fiebelkorn



Iammy Hagyard-Wiebe

Board of Directors Conseil d'administration









Board Departures Départs du conseil d'administration

Outgoing directors:

Membres du CA sortants:

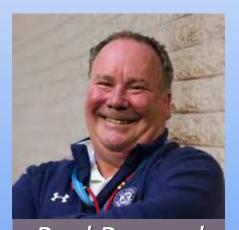
Cheryl Smith

Glen West

Senior Leadership Team L'équipe de la haute direction



Marion Ellis
Chief Executive Officer
Directrice générale



Paul Barnard
Director health services,
regional indigenous
health partnerships
Directeur des services de
santé, partenariats
régionaux pour la santé
des autochtones



Tanya Cheetham

Regional Lead of Acute

Care & Chief Nursing

Officer

Chef régional – soins

actifs et infirmière en chef



Kate Hodgson

Regional Lead,
Community Services &
Chief Allied Health Officer
Chef régional – Services
communautaire et
directrice des services de
santé paramédicaux

Senior Leadership Team L'équipe de la haute direction



Lorianne Kowaliszyn
Regional Lead of
Corporate Services & Chief
Financial Officer
Chef régional - Services
intégrés et directrice
financière



Dr. Charles Penner
Regional Lead, Medical
Services & Chief Medical
Officer
Chef régional – services
médicaux et médecin
hygiéniste en chef



Katherine Podaima
Regional Lead, Quality,
Patient Safety &
Accreditation
Chef régional - qualité,
sécurité des patients et
agrément



Julene Sawatzky Regional Lead Human Resources

Chef régional – Ressources humaines

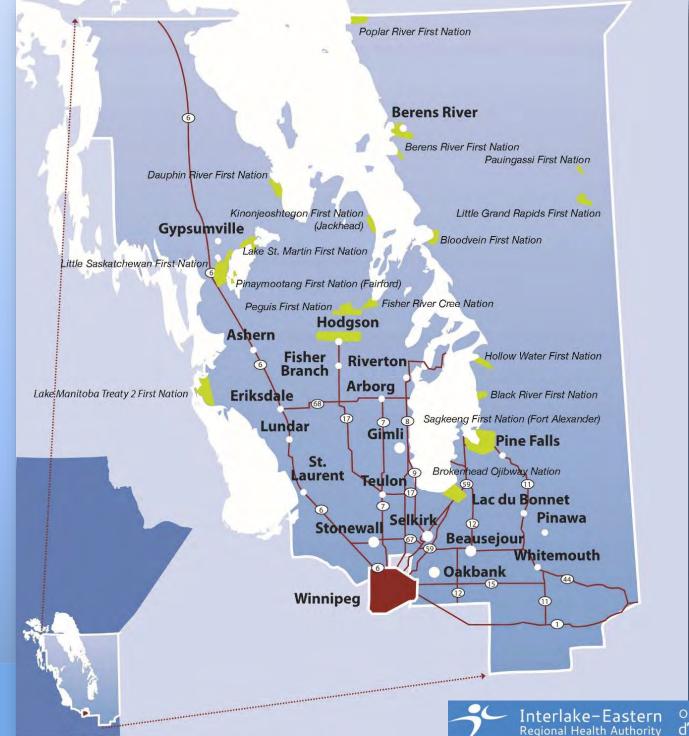
Senior Leadership Team L'équipe de la haute direction



Regional Lead
Communications
Chef régional communications



Executive Assistant to the CEO and Board Adjointe exécutive de la DG et du CA



IERHA's Population

Dauphin River First Nation

Berens River First Nation

Pauingassi First Nation

Dauphin River First Nation

Kinonjeoshtegon First Nation Gvpsumville (Jackhead) Little Grand Rapids First Nation

Bloodvein First Nation

ittle Saskat 135,800 people (June 2021)

Peguis First Nation

Fisher River Cree Nation

Ashern

Hodgson

Riverton

...agee..

Hollow Water First Nation

10% of Manitoba's population

aurent

Brokenhead Ojibway Nation

Lac du Bonnet

Beauseiour

Whitemouth



Indigenous Population

Berens River First Nation

Pauingassi First Nation

Poplar River First Nation **Berens River** Berens River First Nation Pauingassi First Nation Dauphin River First Nation Little Grand Rapids First Nation Gypsumville Bloodvein First Nation Lake St. Martin First Nation Little Saskatchewan First Nation Pinaymootang First Nation (Fairford) Hodgson Ashern Fisher Branch Hollow Water First Nation Riverton Arborg Lake Manitoba Treaty 2 First Nation Eriksdale Black River First Nation Sagkeeng First Nation (Fort Alexander) Lundar Gimli Pine Falls nead Ojibway Nation aurent Teulor Lac du Bonnet **Pinawa** Stonewall Beausejour Whitemouth Oakbank Winnipeg

Little Grand Rapids First Nation

17 First Nations

Fairford)

Fisher River Cree Nation

Hollow Water First Nation

24 Manitoba Métis

Sagkeeng First Nation (Fort Alexander)

Locals

, me i ans

Brokenhead Ojibway Nation

Lac du Bonnet

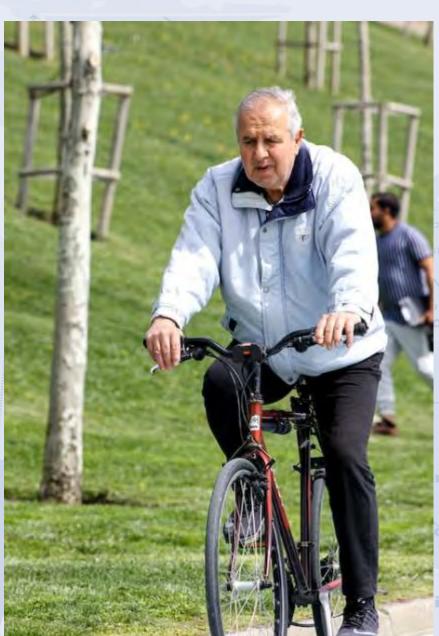
Pinawa

Bealusejour

Whitemouth



27% of residents self-identify as Indigenous versus 18% in Manitoba



Poplar River First Nation

Greater proportion of people aged 50+ compared to

Pauingassi First Natioi

Manitoba

Nation khead) Little Grand Rapids First Nation

Bloodvein First Nation

This demographic is growing.

dgson

Hollow Water First Nation

Black River First Nation

Sagkeeng First Nation (Fort Alexander)

Pine Falls

Brokenhead Ojibway Nation

.ac du Bonnet Pinawa

Beausejour

Whitemouth

peg

Post-pandemic adapting









Dear Health-Care Workers:

"Your selflessness and sacrifices do not go unappreciated."

"Thank you all for your hard work during this stressful and exhausting time."

"You are all so amazing!!!"

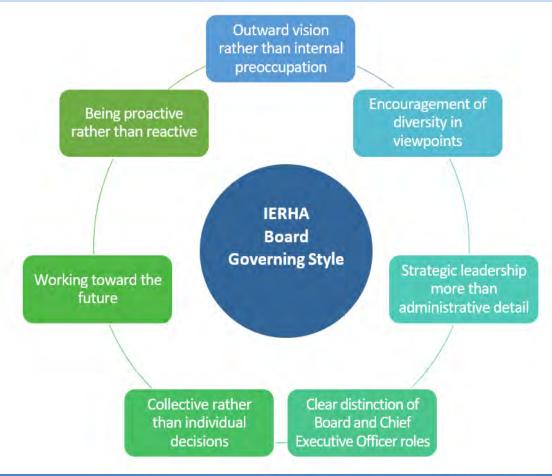
"Thank you so much for all that you do everyday."

"Your sacrifices, love and strength show the beauty of humanity, thank you!"

"Thank you for taking care of us we'd be lost without you!"

"Thank you for working extra hard during these difficult times."

Our Governing Style Notre style de gouvernance



Work of the Board Travaux du conseil d'administration

- Organization's performance reports
- Organizational risks
- Financial overviews
- Quality and risk reports
- Organizational accountability standards
- Strategic steering committee progress
- Responsible for hiring, oversight and evaluation of CEO



Intentional Board Education Éducation enterprise par le conseil d'administration

- Indigenous mental health
- Indigenous cultural awareness training
- Medical staff by-laws
- Accreditation and board engagement
- Endoscopy expansion
- Multi-levels of Government of Indigenous People
- Ashern-Hodgson My Health Team



Our Strategic Plan Notre plan stratégique

Interlake-Eastern Regional Health Authority

Strategic Plan
2021-2028

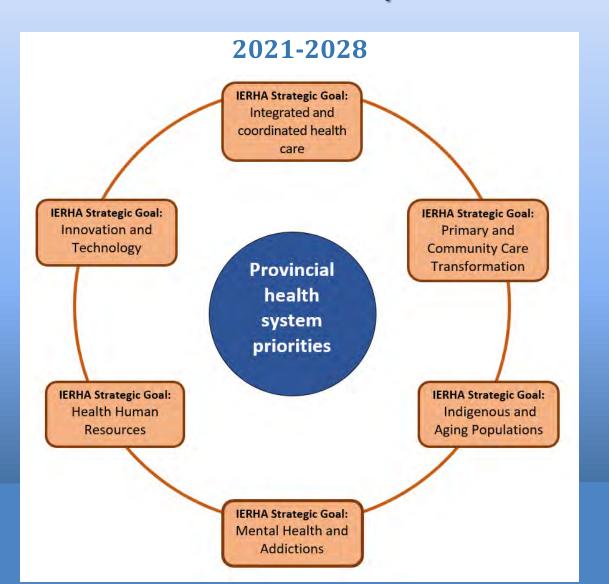
Priorities for the Development of a
Regional and Provincial Health-Care System

Interlake-Eastern
Regional Health Authority

Visit www. ierha.ca to read the entire strategic plan Visitez le site www.ierha.ca pour lire l'intégralité du plan stratégique



Strategic Steering Committees Comités directeurs de la planification stratégique



Opportunities to Contribute Possibilités de contribuer

To participate, please fill out a strategic steering committee application form accessible at www.ierha.ca > Publications & Reports > Strategic Plan – scroll to the **Strategic Steering Committee** button at the bottom of the page.

Pour participer, veuillez remplir un formulaire de candidature au comité directeur de la planification stratégique accessible à l'adresse www.ierha.ca > Publications & Rapports > Strategic Plan ensuite allez jusqu'au bouton « Strategic Steering Committee » au bas de la page.



Annual Strategic Planning Review Examen annuel de la planification stratégique

November 30, 2023

To participate in the strategic planning review this year, please email your request to info@ierha.ca and you will be sent a link to participate virtually.

Pour participer à l'examen de la planification strategique cette année, veuillez envoyer votre demande par courriel à info@ierha.ca et vous recevrez un lien pour participer virtuellement.



Key Accomplishments New website | Nouveau site web



Contact info@ierha.ca if you can't find what you're looking for — we are happy to assist you and will rectify any issues you may encounter



Key Accomplishments Accreditation 2023 | Agrément 2023



3,197

Criteria assessed

2,929

Criteria met

240

Criteria unmet

What did the Accreditation Survey Team observe?

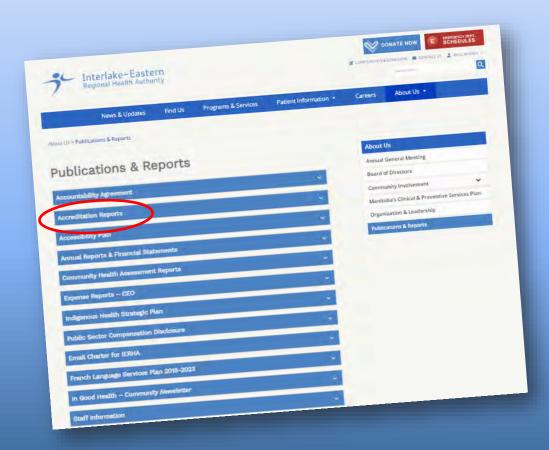
Putting people and their families first

Remarkable staff going above and beyond

Clients are genuinely happy and feel well cared for

IERHA is the salt of the earth; wonderful and very patient-centred organization

Key Accomplishments Accreditation 2023 | Agrément 2023



Access our accreditation report online:

https://www.ierha.ca/aboutus/publications-and-reports/

Click on "Accreditation Reports"



Key Accomplishments SAFE Work Certification

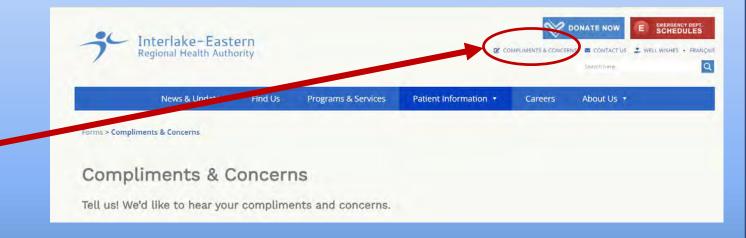
Celebrating our newest certification:



Tell Us – Compliments & Concerns Faites-nous part de vos compliments et de vos préoccupations

Look here to communicate with us.

Regardez ici pour savoir comment communiquer avec nous.



Or phone 1-855-999-4742

Thank you Staff and Physicians Merci au personnel et au médecins



Thank you Communities Merci aux communautés



2023 Chair's Award for Excellence in Customer Service

Prix de la présidente pour l'excellence du service à la clientèle



Clayton Fisher
Clinical Team Manager
Lac du Bonnet Personal Care
Home/Whitemouth Personal

Care Home



Val Kozyra

Administrative Assistant
Rosewood Lodge Personal
Care Home - Stonewall



Allison Maki
Licensed Practical Nurse
Lac du Bonnet Personal
Care Home



Glenn Shymko

Regional Manager, Facilities
Management and Capital
Planning
Selkirk

Congratulations! Félicitations!





Medical Officer of Health, Interlake-Eastern RHA Assistant Professor, Community Health Sciences, University of Manitoba Improving population health – the way forward

Dr. Tim Hilderman, MD FRCPC





Treasurer's Report Rapport du trésorier



Chair, Finance Committee Président du comité des finances

Murray Werbeniuk



Finance committee Comité des finances

Murray Werbeniuk Chair/Président
Judith Cameron
Debbie Fiebelkorn
Arnthor Jonasson
Michele Polinuk
Cyndi Typliski



Audit committee Comité de la vérification

Debbie Fiebelkorn Chair/ Présidente

Susan Bater Michele Polinuk

Steven Brennan Cyndi Typliski

Judith Cameron Murray Werbeniuk





Regional Lead of Corporate Services & Chief Financial Officer

Chef régional - Services intégrés et directrice financière

Lorianne Kowaliszyn

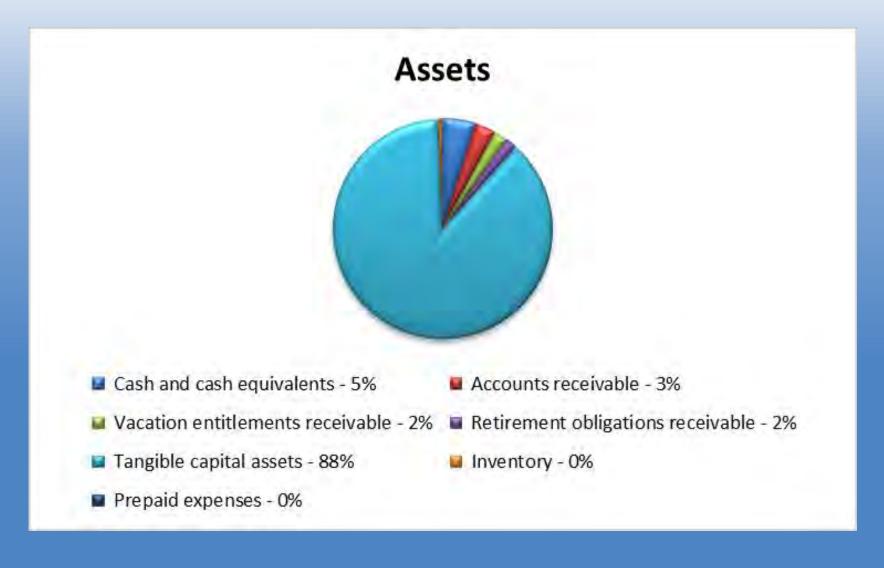


Highlights

- Adoption of new accounting standard regarding Asset Retirement Obligations resulted in restatement of 2022 financials and liability recognition
- While MNU collective agreement was settled in 2022, additional union collective agreements were settled in 2023 (retroactive to 2017) resulting in substantial payments to staff within these bargaining units
- Continuing support for stabilizing services within the region

2023 Statement of Operations

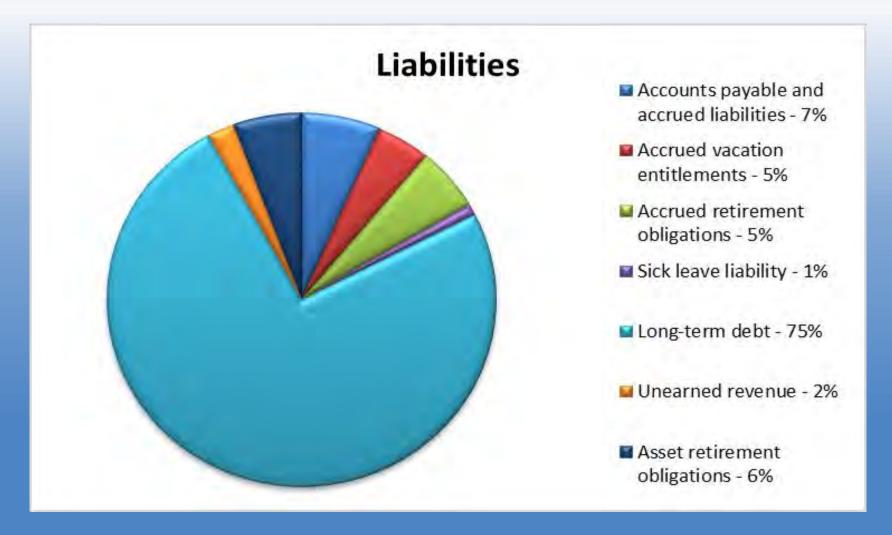
	\$s in 000's									
									2022	
	2023							(restated)		
		Budget	0	perations		Capital		Total		Total
Revenue	\$	245,512	\$	263,955	\$	17,450	\$	281,405	\$	265,175
Expenditures		248,951		264,273		19,134		283,408		268,685
Deficiency of										
revenue over										
expenditures	\$	(3,439)	\$	(318)	\$	(1,684)	\$	(2,002)	\$	(3,510)



Allocation of assets consistent with prior year.



Office régional de la santé d'Entre-les-Lacs et de l'Est

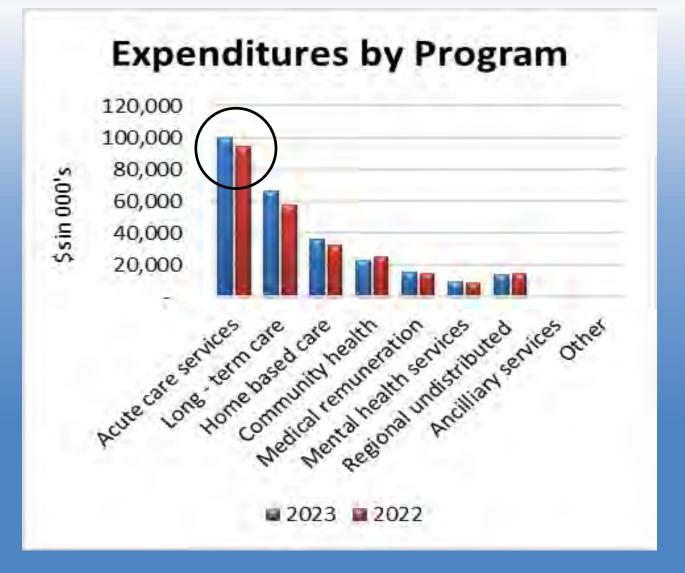


- Long term debt made up of loans held by Manitoba Finance's Treasury Division
- New item in 2023 Asset Retirement Obligations

Impact of – Asset Retirement Obligations

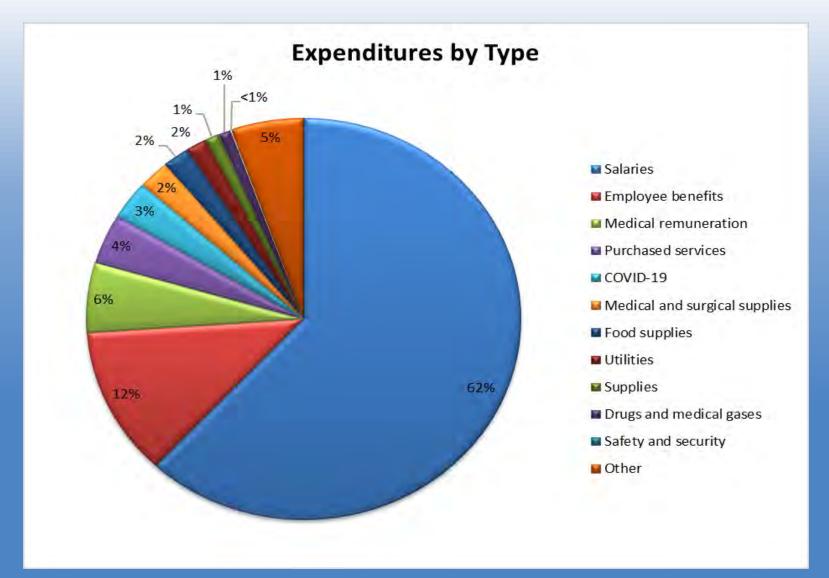
- Public Sector Accounting Standard PS3280 Asset Retirement Obligations took effect April 1, 2022
- Modified retrospective approach was used
- March 31, 2022 financial statements were restated with impacts to:
 - Statement of Financial Position
 - Statement of Operations
 - Statement of Change in Net Debt
 - Statement of Cashflows
- Recognition of \$12.879M of asset retirement obligation in liabilities

	\$s in 000's			
				2022
	2023		(restated)	
Accumulated surplus	\$	1,683	\$	3,686



- Expenditures impacted by:
 - Nursing vacancies, overtime and agency usage
 - Increased emergency department visits





- Stable allocation of expenditures
- COVID-19 incremental costs were 3% of total expenditures



Rapport de la Directrice générale

Marion Ellis



Organizational Accountability and Reporting

Internal

- Bilaterals
- Programs reporting to Manitoba Health
- Accreditation and provincial standards
- Provincial committees: health senior leadership; health human resources; finance; disrupting racism; patient flow; medical leadership; home care; public health; primary care; mental health and addictions . . .etc.

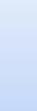
External

- Strategic Plan
 - strategic steering committees
- Health plan
- Annual report
- Annual General Meeting
- Community health assessment and report
- Elected Leaders Briefings
- Program specific customer service surveys
- Questions and concerns feedback mechanisms
- Community health groups



Much to acknowledge and much to do

- Following slides are intended to share the IERHA current highest level challenges and priorities with the time we have here at the AGM together
- There are IERHA teams working on 50-60 priority areas –
 here are the top 10
- We share this in the spirit of transparency, accountability and partnership



IERHA's Current Top 10 Service Improvement Priorities

- 1. Access to Primary Care
- 2. Access to Emergency Department Services
- 3. Access to Hospital Beds Improving Patient Flow
- 4. Access to Personal Care Home Beds
- 5. Access to Surgery and Endoscopy
- 6. Health Human Resources Recruitment and Retention
- 7. Access to Culturally Safe Care Capacity Growth
- 8. Access to Home Care Services
- Access to Substance Use Services
- 10. Shared Health Collaboration Re: Transportation, Diagnostics and Digital



Access to Primary Care

Drivers:

- Not enough physicians in province delivering primary care
- Primary care as a specialty within medicine. Significant commitment is required by the Physician
- Really hard work with a lot of administrative burden (referring/ documentation/follow up)
- Pre-conception to grave scope-of practice
- Tailoring primary care to population needs

- Hiring nurse practitioners
- Continued participation in international medical graduate program
 - Expansion of this program
- Continue to work with Canadian medical graduates
 - Rural interest group
 - Home for the summer
 - Resident's retreat
 - Regional residency program
- Canadian Health Labs' physician recruitment initiative



Access to Emergency Department Services

Drivers:

- National nursing shortage
- National physician shortage
- Migration of workforce rural to urban
- Retaining a mobile workforce
- Physician work life balance
- High volume and high complexity emergency departments in a rural operating environment
- Emergency department hours reduced

- Internationally educated staff (47 current plan) and physician recruitment (16 current plan)
- Medical remuneration adjustments
- Physician assistant and clinical assistant positions at Ashern Hospital
- Adding ED mental health services
- Eight new ED treatment spaces at Ashern Hospital and 3 new ED spaces at SRHC



Access to Hospital Beds - Improving Patient Flow

Drivers

- Myth propagated (1980s-90s) that prevention would yield healthy populations and reduced reliance on hospital care (resulting in reduced hospital expansion)
- Acute Care bed base below needs IERHA
 1.76 acute care beds/1,000 population –
 other rural SDOs range from 2.19 to 4.77
- Increased complexity: mental health, substance use, aging demographic
- Hospital bed occupancy in 2018/19 (prepandemic) was 95-118% rural. 2024/25 projections are returning to those prepandemic occupancy levels.

- Daily line of sight on who is occupying beds, anticipated discharges and emergency department presentations
- Patient flow incident command considering opening suspended/ temporary low acuity beds
- Increasing acute care bed base in Ashern Hospital (14 new beds) and SRHC (30 new beds)
- RFP (Aug. 3, 2023) for Community Supportive Living facilities Ashern, Eriksdale and Selkirk



Access to Personal Care Homes

Drivers:

- Personal Care Home bed base below needs – IERHA 29 PCH beds/1,000 people aged 65+ vs. other rural SDOs range from 35 to 60 PCH beds/1,000 people
- Growing demographic of people aged
 65+
- Paneling 30-40 individuals per month assessed to need 24-7 nursing care in a personal care home

- Daily patient flow cross-program collaboration
- Created hospital-based home care case co-ordinator positions to facilitate safe discharges or transfers to personal care homes
- Partnering on new personal care home projects in Lac du Bonnet (net new 65 beds), Arborg (net new 20 beds), Stonewall (net new 144 beds) and Oakbank (net new 96 beds)









Interlake-Eastern Regional Health Authority Office régional de la santé d'Entre-les-Lacs et de l'Est



Access to Surgery and Endoscopy

Drivers:

- Reduced services during pandemic causing backlog
- Historical under-resourcing of services for an aging demographic

Endoscopy procedures performed in IERHA						
	2021-22	2022-23	% increase			
Selkirk	2,479	3,410	37.5%			
Beausejour	2,306	2,432	5.5%			
Total	4,785	5,842	22%			

- Added two days of endoscopy in Beausejour Health Centre (5.5% increase) and added a second endoscopy suite at Selkirk Regional Health Centre that operates five days a week (37.5% increase)
- Two new operating room assistants added to support SRHC to increase operating room putthrough
- Decrease cystoscopy waitlist by 612 cases per year
- Integration of Selkirk Regional Health Centre into provincial pain management network

Health Human Resources Recruitment and Retention

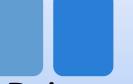
Drivers:

- Historical and ongoing staffing challenges highlighted by pandemic
- Growing challenges with rural and remote recruitment (shifts to urban areas)
- Work preferences among younger workers aren't site based
- Service demands and program growth beyond staffing supplies
- Clinical vacancy rate in July 2023 was at 17.7%
- Lack of low cost/free accommodations
- Lack of access to local health professional education

- Grow our own health care aide mobile training program
- International recruitment
- Implemented provincial float pool
- Employment of undergraduate nurses
- Rural community training partnerships,
 LPN course to run in Beausejour
 January 2025
- High school and community health care career fairs
- High school internship program
- Residency and teaching growth –
 offering learning placements where
 possible







Access to Culturally Safe Care Capacity Growth

Drivers:

- Growing recognition of racism in health care
- Increased patient voice feedback
- Southern Chiefs Organization Racism in Health Care Survey Report
- MB Indigenous Health Quality
 Framework
- IERHA racial climate survey: 22% staff responded, 37%experienced racism in past 12 months, 38% did not know how to report, 52% thought current policies were ineffective

- 2023 Racial Climate Survey complete
- Disrupting Racism Action Planning target completion – March 2024
- Increased cultural awareness training access
- Supporting Indigenous My Health Team growth
- Health care aide training partnering in communities
- All Regional Leadership Team/Senior Leadership Teams have completed Indigenous Cultural Awareness training



Access to Home Care Services

Drivers:

- Changing aging demographic
- Home care attendant recruitment challenges

IERHA Actions/Focus:

- HCA training in communities
- Client Directed Community Care (CDCC)
 program pilot project in Selkirk and
 Beausejour
- Reduction in home care nursing wait list no waitlist since June 16, 2023



Access to Substance Use Services

Drivers:

- Historical trauma and stigma
- Increasingly addictive nature of substances
- Specific historical rural gaps in substance use services
 - National substance use crisis with increased substance use service demands

IERHA Actions/Focus:

- Doubled access to rapid access to addictions medicine (RAAM) services
- Adding new medical withdrawal service in Ashern
- Adding new mobile withdrawal management services
- Adding new RAAM mobile/virtual service components
- Adding new pain clinic at Selkirk Regional Health Centre
- Expanding Ashern Hodgson & Area My Health Team (increasing access to mental health and addictions clinicians)



Shared Health Collaboration - Transportation, Diagnostics and Digital Services

Drivers:

- Transportation –
 paramedic staffing
 shortage
- Diagnostics staffing shortage and need for new investments
- Digital aging IT infrastructure and need to modernize

IERHA Actions/Focus:

- Transportation expanded stretcher service opportunities
 - New collective agreement incentives for paramedics
- Diagnostics planning, construction/renovation and operation of a 2nd CT scanner for the region based in Selkirk Regional Health Centre
- Digital work underway to launch a provincial electronic patient record; wireless expansion

Capital investments in the region Investissements dans l'infrastructure et l'equipement



Ashern Lakeshore General Hospital







Capital investments in the region Investissements dans l'infrastructure et l'equipement









IEHF Interlake Eastern Health Foundation

Supporting care and community.

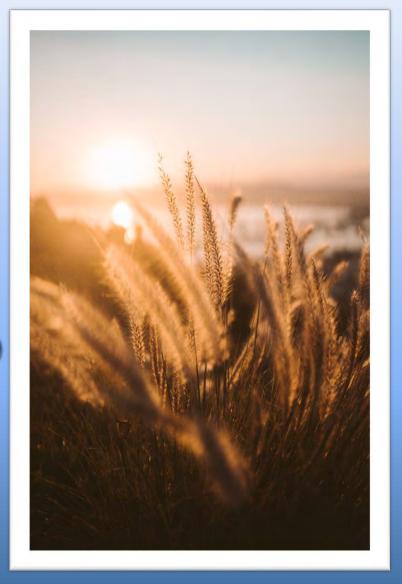


Executive Director, Interlake-Eastern Health Foundation

Averill Stephenson



CEO Award for Community Leadership Prix de la PDG pour le leadership communautaire





Recognizing Reconnaissance



Suzanne Nicolas BN, MN, Acc Dean, School of Nursing

Congratulations! Félicitations!





Questions? Des questions?





We're using Zoom's chat

Click on the chat icon to pose questions to the host.

We'll answer your question live if time permits. Answers to questions we did not answer will be posted on www.ierha.ca under "News"

To ask a question:

Type your question into the chat box. Click



How many people in IERHA? Send to: Everyone

Nous utilisons Zoom

Cliquez sur l'icône de clavardage pour poser des questions à l'hôte. Nous répondrons à votre question en direct s'il y a suffisamment de temps. Les réponses aux questions auxquelles nous n'avons pas répondu seront publiées sur le site www.ierha.ca sous la rubrique « News ».

Pour poser une question :

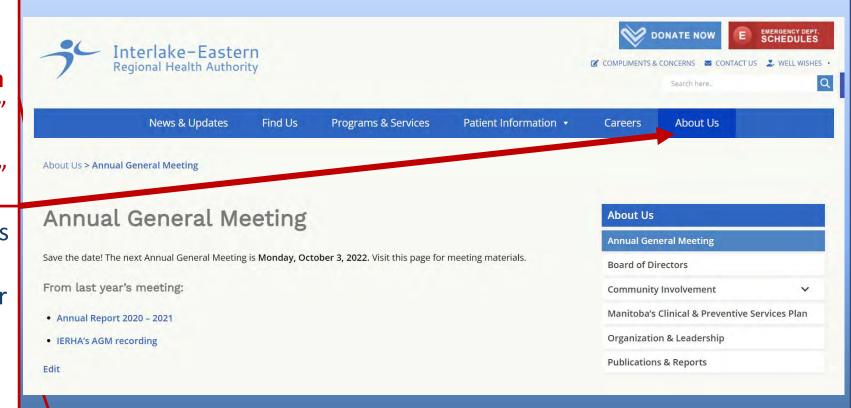
Tapez votre question dans la boîte de dialogue. Cliquez





Look here for AGM materials on www.ierha.ca Under "About Us" and "Annual General Meeting"

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Office régional de la santé d'Entre-les-Lacs et de l'Est

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Veuillez nous appeler ou nous envoyer un courriel pour obtenir des copies papier de tout document référencé aujourd'hui:

1-855-347-8500, info@ierha.ca

Closing Prayer



Director of Health, Pinaymootang First Nation & IERHA Indigenous Health Committee Co-chair



Please fill in our meeting evaluation link in the chat. Veuillez remplir notre évaluation de la réunion.

Thank you for attending!

Merci d'avoir participé!

